

UPDATED STRATEGIC PRIORITIES CHART

October 1, 2020

COUNCIL PRIORITIES

NOW

1. **LONG TERM WATER STRATEGY: Pipe Capacity**
2. **NEW POOL: Business Case**
3. **PEDESTRIAN BRIDGE STUDY: Funding Decision**
4. **NEW WEBSITE: Launch**
5. **EVENTS: Role Clarity and Update Policy**

TIMELINE

- Oct**
Dec
Dec
Jan 21
Jan 21

NEXT

- SERVICE LEVEL REVIEW: Terms of Reference
- SMART GROWTH: Review
- LONG TERM FINANCIAL STRATEGY: Terms of Reference
- WASTEWATER TREATMENT PLANT: Grant Application
- CUSTOMER SERVICE / SATISFACTION: Survey
- INTERIM WATER SERVICE POLICY: Decision
- BUSINESS COMMITTEE: Terms of Reference

ADVOCACY / PARTNERSHIPS / COLLABORATION

- *GOA - Buyout Reversal (Riverside Dr, High Park Dr)*
- *GOA – Municipal Ownership (Beechwood, Wallaceville, Rio Vista)*
- *Policing – Cost Sharing*
- *CMRB*
- *Growth Management – Regional*
- *East Side Hwy 2 – Growth*
- *AFICA*

OPERATIONAL STRATEGIES

CHIEF ADMINISTRATION OFFICER - Chris

1. **PEDESTRIAN BRIDGE STUDY: Study RFP – Jan 21**
2. **NEW POOL: Business Case – Dec**
3. **EVENT SUPPORT – Role Clarity – Jan 21**

- Business Committee TOR
- SERVICE LEVEL REVIEW: Issue RFP

CORPORATE SERVICES -Nicole

1. CUSTOMER SERVICE / SATISFACTION: Survey – Nov
2. Enterprise Risk Management Policy – Oct
3. Municipal Software ERP – Needs Assessment - Nov

- Communications Coordination
- Organizational Improvements – Culture Work

FINANCE -

1. LONG TERM FINANCIAL STRATEGY: TOR -Dec
2. Municipal Services Cost Review – Jan 21
3. Provision of Services Agreements – Dec

- Reserve Policy Update
- Purchasing Policy Update

ENGINEERING, PLANNING AND OPERATIONS- Reiley

1. **LONG TERM WATER STRATEGY: Pipe Capacity - Oct**
2. INTERIM WATER SERVICE POLICY: Decision – Jan 21
3. WASTEWATER PLANT: Grant Application - Oct

- Asset Management Program
- Water Utility Business Case

COMMUNITY DEVELOPMENT – Chris / Janelle

1. **NEW WEBSITE: Launch – Jan 21**
2. **EVENTS -Update Events Policy – Jan 21 - Janelle**
3. BUSINESS COMMITTEE TOR – Nov - Chris

- Business Readiness Review
- Community Infrastructure

CAPITAL PROJECTS

1. 4th Ave Main Replacement
2. Curling Arena Slab Replacement
3. New Firehall
4. Centre Street Bridge Refurbishment

PARKING LOT

1. Telecomm Site Policy Update - Planning
2. Traffic Calming Policy - Engineering
3. Teleworking Policy - CAO
4. Capital Priorities Policy - CAO
5. Financial Management Framework Policy - CAO

BOLD CAPITALS = Council NOW Priorities; **CAPITALS** = Council NEXT Items; *Italics* = Advocacy; **Title Case Bold** = Organizational Excellence, Title Case = Departmental Strategic Initiatives